



Royal United Services Institute of Victoria

for Defence Studies

A Constituent Body of the Royal United Services Institute of Australia

PATRON: The Governor of Victoria, John Landy AC MBE

President: AIRCDRE Mike Rawlinson RAAF (Retd)

Secretary: Miss Elizabeth Stevens

Defence Plaza
9th Floor
661 Bourke Street
Melbourne, Victoria, 3000

Telephone: (03) 9282-7498
9282 7392

Fax: (03) 9282-3362

ABN 46 648 764 477
Email: rusi.vic@defence.gov

Editor: Elizabeth Stevens

RUSI-VIC NEWS

Volume 2 – Issue 2 - May/June, 2001 – Federation Year

Office Bearers

President: AIRCDRE Mike Rawlinson RAAF (retd)

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Dates for your Diary

24th May – Blamey Oration

28th June – "Coastwatch"

26th July - Defence Policy

Blamey Oration

**** Thursday 24th May, 2001 ****

The Royal United Services Institute of Victoria in conjunction with the Field Marshal Sir Thomas Blamey Memorial Fund, presents The Blamey Oration.

This will be given by Air Marshal David Evans AC, DSO AFC RAAF (Retd) National President of the Royal United Services Institute of Australia, on the 50th Anniversary of the death of Sir Thomas Blamey GBE KCB CMG DSO ED.

At: The Naval & Military Club, Streeon Room, 27 Little Collins St. Melbourne

Tel: 9650 4741

Time: 12pm for Sandwich Lunch with Tea & Coffee Cost: \$12.00 per person

Drinks from the Cocktail Bar at bar prices

12.30 proceedings

RSVP RUSI Secretary on 9282 7498 by Monday 21st May, by sending in the tear-off slip.

Thursday 28th June, 2001

SPEAKER: RADM Russ Shalders, CSC RAN will speak on the subject of "Coastwatch".

LOCATION: Auditorium (Ground Floor), Defence Plaza, 661 Bourke Street

TIMING: Lunch at 12pm Address commences at 12.30pm

COST: \$7.00 Sandwiches, cake, coffee, tea and juice will be available in the Atrium

Members are encouraged to bring along guests, who may then consider joining the RUSI.

They will be warmly welcomed by our President, Air Commodore Mike Rawlinson.

Would you please ring the office on 9282 7498 and let us know if you will be present, to assist with catering.

New Members

Following the Council Meeting of 11th April, we have pleasure in welcoming the following new members:

Proposed by

BRIGGS	RADM PETER	of Mornington	Elizabeth Stevens	21/3/2001
HUTCHINSON	COL PETER	CO of Puckapunyal	" "	28/3/2001
FLOWER	MR PHILLIP	of Moonee Ponds	" "	20/3/2001
WHITROW	MR BRIAN	of Belmont	Des MacRobbie	9/4/2001
O'BRIEN	MAJGEN MICHAEL	of Carlton	Elizabeth Stevens	5/4/2001

Vale

SIMONS	MR. BARRY	of Beaumaris	P/A 11/2/2001
GOLAND	LTCOL DAVID	of Donvale	P/A AUG 2000
RICHARDS	COL JACK	of Toorak	

Can you help?

Offers of assistance are being sought for the mailing out of the bi-monthly RUSI-VIC News and other notices. Please call if you would be willing to help.

Member News

John McPhee's grandson, Peter Morris recently promoted to LCDR, is taking over as Weapons Electronics Engineering Officer on board *HMAS Newcastle* at Fremantle, followed by a refit at Garden Island, where it will be based. Congratulations!

Don Bergman's son, Dr. Philip Bergman, Pediatrician is being inducted into the Royal College of Physicians in May, and Don is travelling to Sydney for this event in May. Congratulations!

Ian Cairns is travelling to the United Kingdom for two months, returning in July. Bon voyage!

New Degree at ADFA

A new degree has been designed at the Australian Defence Force Academy called the Bachelor of Technology in Aviation which is for prospective RAAF pilots. It will ensure that they get into the skies as soon as possible, with the classroom component completed in only two years. The last year of training will be spent hands-on with aircraft at Tamworth and at RAAF Base Pearce in W.A.

Reserves News – courtesy of *theKey* – Defence Personnel Executive

Every year a number of ADF Reservists are able to travel overseas for both military and civilian training, through the Prince of Wales Award Grant. This scheme aims to increase Reservist's occupational knowledge, experience and skills through work experience with foreign military and civilian organisations, complementary with their Australian employment. The Award is open to Navy, Army & Air Force Reservists of Petty Officer/Sergeant to LCDR/Major/Squadron Leader ranks, and nominations are now open for 2001.

Liberator Dedication

Further to my article on the B-24 Liberator in the last issue, I have been reminded by Don Boyle, who handed me *Classic Wings Downunder* magazine, Page 7 of Issue Twenty Nine, that indeed, one was restored externally by the B-24 Liberator Memorial Restoration Fund members, and unveiled in a documentary on ABCTV last year. Work is now being undertaken to restore the internal components, after which it will go on public display at Avalon Airport. Please ring if you would like a copy of the magazine article.

President's Message- May, 2001

Defence minded Australians have had a lot to consider since our March Newsletter.

With bipartisan political support and receiving little publicity, the Reserve Legislation on which MAJGEN Garde briefed us in February has now passed through Parliament. This legislation represents the most significant changes in Reserve conditions in the last 40 years.

In the United States, George W. Bush has completed 100 days in office. A feature of Bush foreign policy has been tension and uncertainty between US and China. The Bush strategy views China as a strategic competitor, not a strategic partner as did Clinton.

The new policy in action has seen confrontation over the EP3C 'Spyplane' incident and stand-off, which seems to have been initiated by an over exuberant Chinese fighter pilot.

Tension has been heightened by the US announcement of a re-equipment program for Taiwan - but with mainly defensive systems. Furthermore, in a remark (possibly unintended) George W. Bush has made an explicit commitment to defend Taiwan if it is attacked, a course on which former Presidents have been vague. However, as China dearly wants to be admitted to the World Trade Organisation at the end of the year, it is unlikely that things will get seriously out of hand.

Of greater significance is the appointment of a new Prime Minister in Japan. Junichiro Koizumi represents a radical change from the past, and aims to reinvigorate the Japanese economy by repudiating the cronyism that has bedevilled Japanese political and financial institutions. An improvement in the health of our major trading partner augers well for Australia.

Two historic policy changes may herald the start of a new arms race and re-alignment of world powers. President Bush has put aside the 1972 ABM Treaty with Moscow as out-of-date, and has embarked on a program to develop anti-ballistic missile defences for the US. While ostensibly directed against nuclear armed 'rogue' States, the capability is potentially destabilising in respect of emerging world powers.

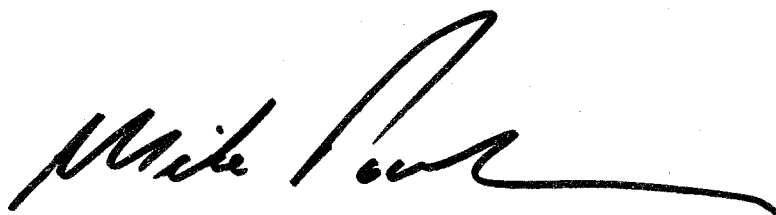
In Japan, new leader Junichiro Koizumi has indicated that the pacifist provisions of the post WWII Japanese Constitution are now out-of-date and that Japan should have military forces that match its economic power. Re-arming Japan to benefit its economy will probably double the percentage of GDP allocated to defence (say from 1% to 2%) and provide a major stimulus to Japan's ailing economy. This need not be sinister, but needs to be recognised as the harbinger of a major military re-adjustment in North Asia.

In Indonesia, leadership problems persist as President Wahid clings to power; while in the Philippines, ousted President Joseph Estrada is in detention and President Gloria Arroyo is facing riots from 'the poor' who are Estrada supporters.

Australia has seen the arrival of the US 'Global Hawk' robotic surveillance aircraft; for six weeks evaluation by the ADF. For us, Global Hawk may be the most important UAV since Jindivik. (UAV is officially 'uninhabited aerial vehicle' - which means that there are no guys or gals in residence.)

Global Hawk is the size of a small Boeing airliner. It is equipped with a range of sensors, and can fly at high subsonic speed at 60,000 feet with an endurance of two days. The aircraft flew direct from California to the Edinburgh RAAF Base in South Australia.

A Global Hawk capability could be very useful for providing surveillance information to joint commanders and Coast-watch, and may also provide a new direction for our future air combat capability.



Past Speaker Luncheon

JOINT LOGISTICS COMMAND Synopsis of a presentation to RUSI-VIC by MAJGEN PETER HADDAD AM Commander Joint Logistics (CJLOG) 22 March 2001

Joint Logistics Command is a new organisation, which was established in October 2000, along with other elements of the new Defence Materiel Organisation from the merger of the old Support Command Australia and the old Defence Acquisition Organisation.

Materiel Support Arrangements

Materiel support arrangements have been reshaped a number of times over the past fifteen years. This has occurred at two levels. At the lower or physical delivery end, the arrangements have been shaped by market testing and the migration of equipment support responsibilities to commercial suppliers. This has been an ongoing process and has dramatically changed the balance between the provision of support provided by Defence owned and operated activities and those provided by the commercial sector.

Arrangements at the management level have also changed. In the 1980's each of the Services had a Materiel and a Logistic Command responsible to the Service Chief. Materiel management was done in a single service stovepipe with some cross servicing through Single Service Logistics Management Arrangements. In the late 1980s and early 1990s the acquisition function was the responsibility of the Deputy Secretary Acquisition, but the through life support function remained the responsibility of the Service Chief. The last big change occurred as part of the Defence Reform Program when the through life support function transferred to Support Command. The arrangements in place before our latest organisational change had acquisition as the responsibility of Deputy Secretary Acquisition and through life support the responsibility of Commander Support Australia. Key staff in both organisations were responsible to their principal, but responsive to their Service Chief.

Defence Materiel Organisation (DMO)

The DMO was formed from the merger of the old Defence Acquisition Organisation and the old Support Command Australia. Existing reform initiatives developed within the two organisations were continued and the new organisation was formed in accordance with agreed principles.

Elements of the logistic reform were to:

- Remove duplication of functions.
- Integrate and standardise processes.
- Introduce valid performance measures.
- Market test non-core activities.
- Influence through life support arrangements.
- Develop an integrated distribution system.

Elements of acquisition reform were:

- A simplified standard Defence tender package
- Reduced requirements for information in tender documents
- Earlier elimination of uncompetitive offers
- Contractor invitations to review Defence assessments of their performance
- Earlier contract signature (within one month of source selection not the current 6-12 months)

The agreed principles for organisational design and development were:

- A single organisation to provide 'whole of life' materiel management
- A single point of accountability for acquisition and through life support of each system
- Integrated, multi-disciplinary teams for the management of equipment and systems
- Management teams to be located with their customers

Past Speaker Luncheon cont'd

A key feature of the DMO is that the Commander Joint Logistics (CJLOG) position is the only one at Division Head level that must be filled by a military officer. All others are open to competition with both military and civilian staff being eligible for consideration.

The Under Secretary Defence Materiel now has responsibility for both acquisition and through life support functions and is the appointment responsible for delivery of material support to Capability Managers (Service Chiefs). However, within the DMO, key appointments have been identified who are responsive to the Capability Managers for their assigned products. For example, the Chief of Army's principal point of contact is the head of Land Systems Division (currently a civilian).

Joint Logistics Command (JLC)

Joint Logistic Command has the following assigned business domains:

- Planning and co-ordinating logistics support to ADF operations and exercises
- JLC now provides the key interface between the Defence Material Organisation and Strategic Command Division and Commander Australian Theatre for the immediate and deliberate planning processes that support ADF exercises and operations.
- Managing commodities. JLC is responsible for managing those commodities that are consumed by military forces during operations. These include ammunition, fuel, combat clothing, rations, pharmaceuticals and general items
- Provide warehousing, distribution and maintenance services.
- Developing logistics policy and doctrine
- Developing and supporting logistics information systems.
- Technical regulation of explosives storage and distribution. All other technical regulation functions have been transferred to the Service Chiefs

JLC has three Branches. One has its focus on the planning and co-ordination of support to operations, another has its focus on the management of 'commodities' and the third looks after logistics information systems. Branch heads are all military with the positions filled by Navy, Army and Air Force.

In terms of through life support delivery, JLC is responsible for operating the Defence owned warehousing, distribution and maintenance network. What has changed over the last decade is the mix between Defence delivered outcomes and those we now source direct from contractors. Increasingly, the supplier of equipment and systems is being required to do the materiel management, physical warehousing, distribution and maintenance functions for individual equipment and systems. However, there will always be circumstances where the Defence must continue to perform these functions, and JLC will do this on behalf of the DMO.

Commander Joint Logistics (CJLOG) has the responsibility for ensuring that contractor provided support arrangements have a robust bridge to the JLC system that provides support for deployed forces. While the opportunities for contractors to continue to provide that support direct to deployed forces are increasing, in many circumstances, the Defence operated system will have that responsibility. One of the lessons learned from Timor was that some of the just-in-time delivery arrangements for consumable items and repair parts did not successfully transition to a customer deployed on operations. CJLOG must ensure that there is a robust link between contractor provided arrangements and those operated by Defence when JLC has responsibility for operating the front end of the supply chain.

In terms of materiel management responsibilities, DMO product divisions look after equipment and systems. JLC has responsibility for commodities.

For military operations, Commander Australian Theatre plans the logistic support (with the help of CJLOG), determines support priorities and where necessary, assigns forces to enable CJLOG to deliver required outcomes.

Congratulations!

Since his talk to the RUSI in February, BRIG Greg Garde has been promoted to Major General, Chief of Reserves & Head of Reserve Policy.

Welcome Federation Luncheon

This will be held on Friday 4th May at the Naval & Military Club to welcome the Commanding Officers and Executive Officers of *HMAS Adelaide, Darwin & Warramunga*. It will be hosted by the Navy League of Australia, Master Mariners, Naval Association of Australia, Naval Officers Club, Naval Historical Society of Australia and Royal United Services Institute of Victoria, as part of Federation Celebrations.

Renaming & Dedication of Field Marshal Sir Thomas Blamey Square

This will take place at Russell Offices, Canberra on Sunday 27th May in the presence of Senator the Hon. Ian MacDonald – Minister for Regional Services, Territories & Local Government; Air Marshal David Evans, Chairman National Capital Authority, and BRIG Ian Gilmore, Chairman Field Marshal Sir Thomas Blamey Memorial Fund. This will be followed by refreshments at the Western Gallery of the Australian War Memorial, and a guided tour of the WWI and WWII Galleries.

90th Anniversary of the RAN

With this anniversary in mind, CMDR Hugh Jarrett has handed to me, a Certificate presented to him by the RAN in 1961, on behalf of his father, LCDR H.P. Jarrett stating:-

"Presented with the compliments of the Royal Australian Navy in recognition of his part in the foundation of the Service". Signed: J.G. Gorton, Minister for the Navy.

Past Activities

80th Anniversary of Flinders Naval Depot – courtesy of Navy News

Week-long celebrations started on 1st April with a church service at St. Mark's, followed by cake cutting, display of musketry & artillery, family picnic, photographic exhibition, sports day, VIP luncheon and concluded on 7th April when the West Head Gunnery Range conducted an open house. Guests were Chief of Navy, Vice Admiral David Shackleton and WO of the Navy, David Wilson. More than 1000 school children were bussed from local schools for Ceremonial Divisions and the celebrations.

60TH Anniversary of Women's Royal Australian Naval Service

This was celebrated with a National Reunion in Brisbane in the week commencing 21st April, with between 320 and 500 WRANS arriving from all over Australia and some from overseas. The programme included a Dinner, a Commemorative Church Service with music provided by the Qld. Naval Band, a Cocktail Party at Lennon's Hotel and a bus tour of the Sunshine Coast, and ended with a Civic Reception hosted by the Lord Mayor and attendance at the Anzac Day Service.

The Service was founded on 28th April, 1941 with over 3000 young women serving during the war years, and relieving male naval personnel for other duties. The Service continued until 2nd July, 1948, and was re-established in March, 1951 and continued to 1985. After this date, young women entering the service became part of the R.A.N. *(Many thanks to Mrs. Judy Hunter, President of the Qld. WRANS, for this information).*

Retirement means twice as much husband on half as much money. anonymous

RUSI - Geelong

If you are in Geelong on 21ST May, the Guest Speaker will be Dr. Schofield, Director of Aeronautical & Maritime Research Laboratory, Department of Defence, Fishermens Bend. His subject will be "Air Warfare in the 21ST Century". Please telephone MAJ Des MacRobbie on 035243 6006, to assist with catering.

"Australians at War" on ABCTV - courtesy of Veterans Affairs – Their Service, Our Heritage

This programme went to air on Anzac Day and will continue for eight episodes. Starting with the Boer War in the late 19th Century, the series moves through the two world wars, the uncertain times of the Cold War, Australia's involvement in more recent South-east Asian conflicts, and concludes with current UN Peacekeeping Operations. A supporting website can be found at www.australiansatwar.gov.au, a video will be available and the soundtrack performed by the Tasmanian Symphony Orchestra will be available on CD. The ABC is also releasing a companion book.

Exhibition on Australian Light Horse Regiment

This "Dad's War Stuff" exhibition has opened at the Airlie Bank Gallery, Morwell in Victoria and comprises memorabilia, letters and diaries. Visitors can access records of Australian soldiers and nurses who served in WWI and receive assistance in researching the military history of their relatives. It has been featured at regional centres around Australia, and at Parliament House in Melbourne.

Korean Veterans on Twin Towns Wall of Remembrance

This bronze plaque commemorates the 339 Australians who died in Korea, together with the 1216 wounded and 29 taken prisoner, and honours the 17,614 who served in the Korean War between 1950 and 1953. The plaque states:- *The Association of Queensland Korea Veterans Inc. remembers with pride, the men and women of Australia's Navy, Army and Air Force who volunteered and served their country in the Korean War.* "

Royal Australian Corps of Signals Museum

LTCOL Keith Munro OAM RL, is Public Relations & Research Officer of this Museum and the Patron is BRIG Keith Colwill CBE. It was opened in 1975 and was relocated to its present site in November, 1997, being the only Museum in Australia which specialises in the display of Australian, Allied & Enemy Communication Equipment, from the Boer War to modern times. On 5th July, 2000, HRH Princess Anne, Colonel-in-Chief of the Royal Australian Corps of Signals officially opened the Signals Museum at its permanent site.

Keith encourages visitors on any Tuesday, from 10am to 3pm, or another date could be organised for a group visit to the Museum, which is located at the north-east corner of Simpson Barracks, Macleod - Melways Map 20 G7.

Australian Industry & Defence Network – Victoria

It was good to meet the members of this group, who attended our March Speaker Luncheon, when MAJGEN Haddad spoke to us about Joint Logistics Command. AIDN is an industry initiative with the primary objective of generating business opportunities for its members from the billions of dollars spent on both major and minor projects by the Defence forces each year. It is endorsed and actively supported by the Federal Government and most State Governments, which have assisted the Network with funding to undertake marketing initiatives, and to provide comprehensive member services. It is formally recognised by the Department of Defence, and other Government Departments, and works at representing the views of industry to the highest levels of Defence. Together, AIDN and its State Affiliates are well placed to significantly influence decision-makers at both State and Federal levels.

Office Hours

Monday	10am to 4pm	Elizabeth Stevens
Tuesday	9am to 3pm	Marj Minns
Wednesday	10am to 4pm	Elizabeth Stevens
Thursday	10am to 4pm	Elizabeth Stevens
Friday	9am to 3pm	Marj Minns & Neville Wright

Please note that as a result of all hands being on deck to mail out the Newsletter, and attend the Speaker Luncheon, there may not be anyone in the office the next day, so perhaps you could telephone to confirm that the Office is open, before coming in. Thanks.

RUSI Library

The Library is open from 10am to 4pm during the week. When borrowing books, please note that they have a **4 week** lending time. If you need more time, please ring **9282 7498** or **9282 7392** and ask for an extension.

If you are a frequent user of the Library and would like to add your name to the Committee, please do so, as the more we have, the less often each person has to come in.

More non-fiction on the shelf:

<i>Eyewitness to War</i>		<i>Journal for Midshipmen</i>	K. Seddon
<i>Hitlers Wiling Executioners</i> by D. Goldhagen		<i>Defeat at Gallipoli</i>	N. Steel
<i>Wonders of the Weather</i> B. Crowder		<i>Australian Maritime Doctrine</i>	Dept Defence
<i>Australian Veterans of the Korean War</i>			

More fiction on the shelf: *In the presence of the enemy* by E. George
The Blue Note by C. Bingham *Shape of Snakes* by M. Walters

Thank you to those RUSI members who have donated these books.

Lost books: If you have borrowed books and still have them, could you please make some arrangement to return them; or if you have these books in your collection and would like to donate them to the RUSI Library, we would be happy to receive them. Please call Elizabeth on 9282 7498. Thank you.

Those who have late books can take heart from this article which appeared in the Herald Sun.

"The south-eastern Irish city of Kilkenny has launched an appeal for the return of a 450 year old book " Liber Secundus" which has been missing since the 1870's. It is part of a collection of historical documents kept in the local City Hall, and records Kilkenny life for 100 years from the 1540's."

Regular publications received:

<i>Land Warfare Studies Working Papers</i>	<i>Worldwide Defence News</i>
<i>Journal of Indian Ocean Studies</i> from New Delhi	<i>Defence Welfare's Camaraderi</i>
<i>Navy, Army & Air Force Newspapers</i>	Naval & Military Club "Pipeclay" Newsletter
<i>Affairs of State - Letter from Melbourne</i>	RUSI Canada Newsletter

Recommended Reading

Ron Whitten advises that the following three books in the Library are excellent:-

- "A Navy for Australia" by CMDR Alun Evans 1986
- "SBS - The Invincible Raiders - A History of Special Boat Squadron WWII to the present" by James D. Ladd
- "A very special Admiral" - John H. Godfrey CB by Patrick Beasley 1980

Recently Reviewed in Navy News

"Mutiny! - Naval Insurrections in Australia and New Zealand" by Dr. Tom Frame and Dr. Kevin Baker